Team Role Sheet for Leaders



Team Role	Characteristics	Pacing Tips	Areas for Self Assessment
A Control of the second	 > Supporter, helper, tolerant > A collector of information > Tends not to rush into big decisions 	 > Establish harmony > Give personal thanks > Don't put facts before feelings 	 Consider the facts and details of every situation Converge on deadlines and results
	 > Future-oriented > Independent > Continually searching for new ways 	 > Explore ideas > Value divergent thinking > Don't force difficult deadlines 	 Spend time planning your work Discuss ideas with someone objective and detail-oriented
	 Persuader, 'seller' Influential and outgoing Likes varied, exciting, stimulating work 	 > Focus on the future > Don't talk about details > Record agreements in writing 	 Think through your ideas before voicing them Ensure ideas are followed by action
	 Developer of ideas Analytical and objective Enjoys prototype or project work 	 Analyse issues fully Think laterally Don't give so many opinions 	 Be wary of over- analysing problems Consider how your decisions might impact people at work
	 Results-oriented Makes things happen Organises and implements 	 > Be factual > Be goal oriented > Don't get off the subject 	 Gather all relevant information before making decisions Be open and flexible with change
	 > Emphasises outputs > Follows through to the end > Values effectiveness and efficiency 	 > Don't waffle > Keep to deadlines > Give notice of change 	 Talk through your ideas with others Consider new and untried ways of solving problems
	 Quiet and reflective Enforcer of regulations An inspector of standards and procedures 	 > Talk about details > Don't surprise them > Send written info pre-meeting 	 Let colleagues know how your work is progressing Don't ignore people who come up with 'wild' ideas
	 Conservative, loyal, supportive Dedicated to what they believe in Work motivation based on purpose 	 > Be clear and precise > Don't dominate discussions > Develop personal relationships 	 Objectively assess the costs/benefits of your decisions Share thoughts with colleagues and consider their perspective